

ER 62-1613/a

19 MAR 1962

16 March 1962

**The Honorable Dean Rusk  
The Secretary of State  
Washington 25, D. C.**

**Dear Dean:**

**Thank you for your letter of March 8, concerning the Department of State series, "Guidelines for Policy and Operations". I am glad to know that our contributions to these papers have been useful to the Department.**

**I want to assure you that I share your view of the importance of the guideline papers. As replacements for NSC and OGB country and regional papers, they deserve the best effort that we can give them, and this is fully understood by the elements of this Agency concerned. We find these papers highly useful in our own work.**

**As you may know, Bob Amory wrote to L. D. Battle on 13 December 1961, suggesting that broadened informal consultations at the first draft stage would be mutually beneficial and proposing a means by which this consultation might be accomplished. The result has been gratifying to us and, I trust, useful to you.**

**We wish to cooperate fully with you in the preparation of the guideline papers. Please call on me if I can, in the future, be of assistance.**

**Sincerely,**

(Signed) JOHN A. McCONE

**John A. McCone  
Director**

**ODDI: LWAREMO:jts(13Mar62)**

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The Honorable Dean Rusk  
Secretary of State  
Washington 25, D. C.

Dear Dean:

Thank you for your letter of March 8 concerning the Department of State series, "Guidelines for Policy and Operations". I am glad to know that our contributions to these papers have been useful to the Department.

I want to assure you that I share your view of the importance of the guideline papers. As replacements for NSC and OGC country and regional papers, they deserve the best effort that we can give them, and this is fully understood by the planners of this Agency concerned. We find these papers highly useful in our own work, and frequently indispensable.

As you may know, Bob Armstrong to L. B. Rattles on 13 December 1961, suggesting that biennial national consultations at the first stage would be mutually beneficial and proposing a means by which this consultation might be accomplished. The result has been gratifying to us and, I trust, useful to you. draft

We wish to cooperate fully with you in the preparation of the guideline papers. Please call on me if I can, in the future, be of assistance.

Sincerely,

John A. McFann  
Director

Concur:

  
Deputy Director (Intelligence)

1 4 MAR 1962

Date

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ER 62-1613

March 8, 1962

Dear John:

I am writing to you, Bob McNamara and Doug Dillon to tell you of my continuing interest in the Department of State Guidelines for Policy and Operations series and to express my appreciation for the contributions which your Agency has made to their preparation.

Shortly after the President abolished the Operations Coordinating Board last February, I requested the Regional Assistant Secretaries promptly to undertake preparation of the Guidelines papers to replace NSC and OCB country and regional documents. We expect that this initiative will result in a series of papers accurately reflecting the view of the Administration on foreign policy and providing a practical guide to those who have responsibility for carrying out these policies.

Effective consultation and coordination within the Executive Branch is important. Because of their broad responsibilities in foreign affairs, particular effort will be required of the Department and CIA at each stage in the preparation of the papers to ensure that issues of exceptional importance requiring submission to the NSC are kept to the desirable minimum.

I am confident that the policy and operations guidelines series can be a valuable instrument of national strategy in the field of foreign affairs, and I feel certain that an expression of your interest in this project to members of your staff will materially assist us to

maintain

The Honorable

John A. McCone,

Director, Central Intelligence Agency.

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maintain and improve working relations at every level. At the same time, I can assure you of our fullest cooperation in fulfilling our responsibilities in this field of mutual interest.

Sincerely yours,



Dean Rusk